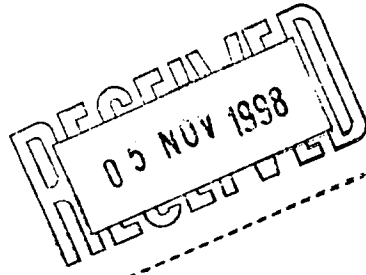


RITCHIES

Established 1873



2nd November 1998



Susan Davies M.P.
Member for Gippsland West
P.O. Box 406
WONTHAGGI VIC 3995

Dear Susan,

Re: "Enough is Enough" Campaign

I am in receipt of your letter requesting some information with regard to the "Enough is Enough" Campaign.

In reference to Community Benefit Card donations, I'm pleased to advise that our Company has donated near on \$2.3 million dollars back to the local community, via monthly cash donations. These donations have occurred back to the local community now over the past four years.

Specifically, our Wonthaggi Store has donated approximately \$180,000 in cash to many local clubs, schools and charities.

Currently our Company employs near on 1400 employees. Obviously when major supermarkets, like Safeways and Coles open, this does lead to job losses, and significant reduction in hours for casuals. In the instance of Wonthaggi, we employ approximately 75 staff, of which 25 would be permanent and part time, whilst the remainder are casuals.

Our Wonthaggi Store provides real competition for Safeways. We find that many customers shop with us because they just find the Safeway Store far too big – particularly elderly people.

We respect competition, however now with Safeways latest request for a Liquor License, believe that they are trying to clearly monopolise the town in all aspects of retail. There are many outlets in town providing excellent liquor service and prices, without the Liquor Commission needing to grant Safeways a Liquor License. In particular, we would much appreciate your direct involvement to ensure that Safeways just do not continue to try and sell every conceivable product. Already they're selling petrol, now they're wanting to sell liquor. If Safeways receive a Liquor License, it will absolutely decimate many of the small liquor businesses in town, including our own.

We would appreciate your assistance very much in this regard. Thank you for your letter, and I hope that you do have success in trying to slow the Multinational Chains down.

Yours faithfully,
RITCHIES STORES PTY LTD

FRED HARRISON
Chief Executive Officer

Supermarkets & Liquor Stores

Ritchies Stores Pty. Ltd.

A.C.N. 005 041 814

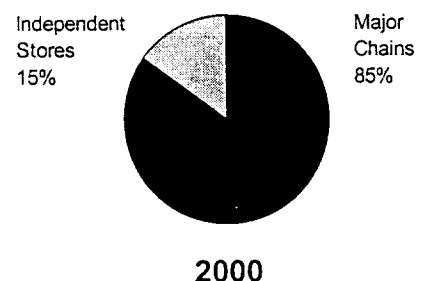
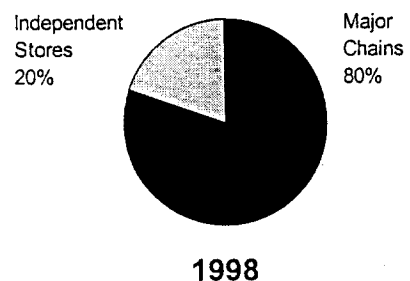
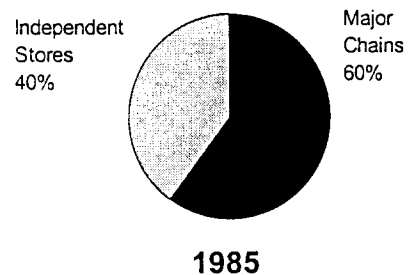
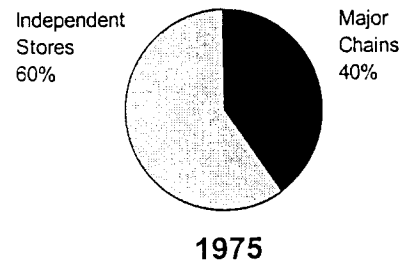
457 Nepean Highway, Frankston, 3199 Phone : (03) 9770 1077 Fax : (03) 9781 4937

ENOUGH IS ENOUGH!

The major chains' stranglehold on the retail grocery market is anti-competitive, contrary to the public interest and, by total dominance . . . is leading to the destruction of jobs, families, small business and regional communities

Act NOW before it's Too Late

Australian Retail Grocery Sales



The *Enough is Enough* Market Share Campaign to Strike a Balance is sponsored by the National Association of Retail Grocers of Australia (NARGA) PO Box 6426 Blacktown NSW 2148 tel: (02) 9208 1560 fax: (02) 9621 7160 email: narga@tassie.net.au and supporting small businesses.

OVERVIEW

The three major chains control nearly 80% of the retail grocery market in Australia, with the independents just over 20%¹. If nothing is done to stem the growing stranglehold of the major chains, by the year 2000 the chains will hold 85% and with the independents at 15% they will be facing the prospect of being little more than skeletons in the sand. **The market dominance of the major chains is almost unprecedented in the western world, is anti-competitive and against the public interest.** In the United Kingdom the three largest chains have less than 45% of the market, in the USA the big three chains have less than 21% and in Japan 17.5%. The big chains are assisted in their drive for total market control by weak and/or misinformed governments. We have laws combating the media barons and Government has a 'four pillars' banking policy to stop the major banks totally dominating, but the big chains are allowed open slather in our retail markets.

If the major chains get total dominance and control, it will lead to the destruction of small business.

This stranglehold on the retail grocery market in Australia is:

Anti Jobs -

employment: according to recent COSBOA advice, every one new job in a major chain is 1.7 less jobs in a smaller retailer;

Anti Small Business -

small business: reducing market share of independent grocers means less jobs in small business, the silent engine of our economy. Don't forget the major chains' insatiable appetite for market share is now adversely affecting butchers, bakers, florists, pharmacists, petrol station operators, newsagents and also banking services, and liquor outlets.

Anti Rural and Regional Communities -

rural and regional communities: the dogged incursion of the big chains (in pursuit of increased market share) in these areas erodes their very infrastructure and foundation;

Anti Families -

families: most small business grocers are family owned and operated. Remember their profits are reinvested locally not redirected elsewhere or overseas. The vast majority are Australian owned and operated.

The independent grocery sector has no option but to **Strikeback: Enough is Enough!**

The **Enough is Enough** campaign to wrest back market share for the independents is *well overdue*. **WE NEED TO ACT NOW BEFORE IT'S TOO LATE!**

¹ AC Neilsen.

OUR AIM

- (1) to stem the growing stranglehold of the major chains on the retail grocery market in Australia, and
- (2) to ensure a winding back of the chains' market dominance by the more rigorous enforcement of the *Trade Practices Act 1974* and if necessary forced divestiture by legislative means (as done in the USA²).

OUR RECOMMENDATIONS

1. To immediately place a cap of 80% of the retail grocery market on the three major chains - which is their current market share.
2. The 80% capping be reduced to 75% within five (5) years with each major chain being allowed to control no more than 25% of the total retail grocery market share.
3. That a comprehensive socio-economic impact study be undertaken immediately to consider the impact of the growth in dominance of the major chains on Australian small business, jobs, families, regional areas and the community in general (similar to the Shils Report USA, July 1997).
4. To request State, Territory and local governments to require an economic and social impact statement be prepared for all new shopping centres or significant retail developments proposed by the major retail chains³.
5. To support a moratorium on the extension of shop trading hours in every State/Territory pending the outcome of the Study in Recommendation 3.
6. In implementing National Competition Policy and considering what is in the public interest, it is important a more balanced impact assessment is made before any further regulatory changes are made and a greater emphasis given to local, social and community impacts.
7. To immediately appoint at least two small/micro-business representatives to the National Competition Council with one acting as co-Chairperson.
8. Support for the appointment of a further small/micro-business representative to the Australian Competition and Consumer Commission and small/micro-business representatives be appointed to other government or semi-government agencies as appropriate as soon as possible.

² Between 1890 and the end of 1974 U.S. Department of Justice has brought a total of 125 cases involving predatory practices of single firm monopolies with as high as a 57% success rate (Table 6) in regional and local areas and 40% (Table 5) at the National market level.

³ Refer recommendation on page 56 entitled '*Under the Microscope, Micro-Business in Australia*' - Report by the Federal Government's Micro-Business Consultative Group, February 1998.

CHAIN GROCERY MARKET SHARES

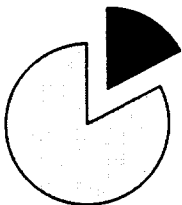
DECEMBER 1997

	WOOLWORTHS	COLES/BI LO	WOOLWORTHS /COLES TOTAL	FRANKLINS	TOTAL
NSW	35.4	21.9	57.3	25.2	82.5
VIC	35.6	31.8	67.4	9.0	76.4
QLD	38.3	31.4	69.7	16.8	86.5
SA	28.6	36.6	65.2	7.3	72.5
WA	26.7	31.9	58.6	N/A	58.6
TAS	48.5 (e)	26.5	75.0	N/A	75.0
NATIONAL	35.2	28.5	63.7	14.7	78.4

SOURCE: A.C. NEILSEN

Japan 1998

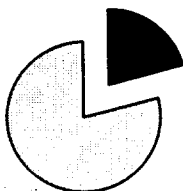
Other competitors
82.5%



Top 5 Grocery Retailers
17.5%

United States 1998

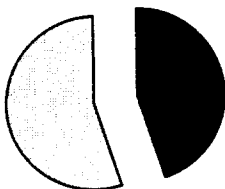
Other Competitors
79%



Top 3 Grocery Retailers
21%

United Kingdom 1998

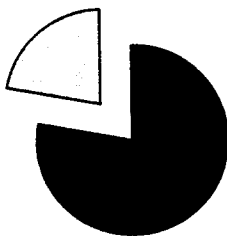
Other Competitors
55%



Top 3 Grocery Retailers
45%

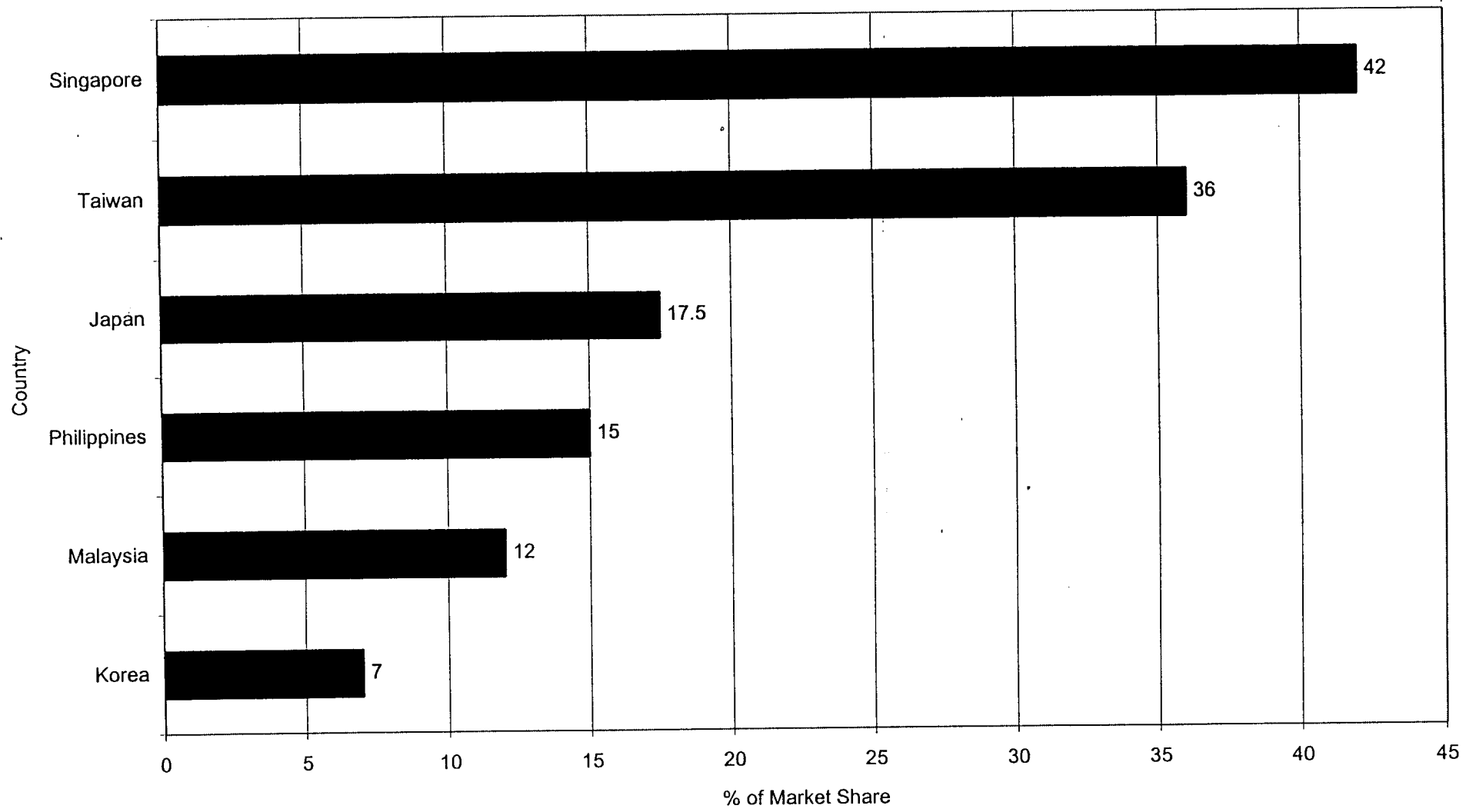
Australia 1998

Independents
20%

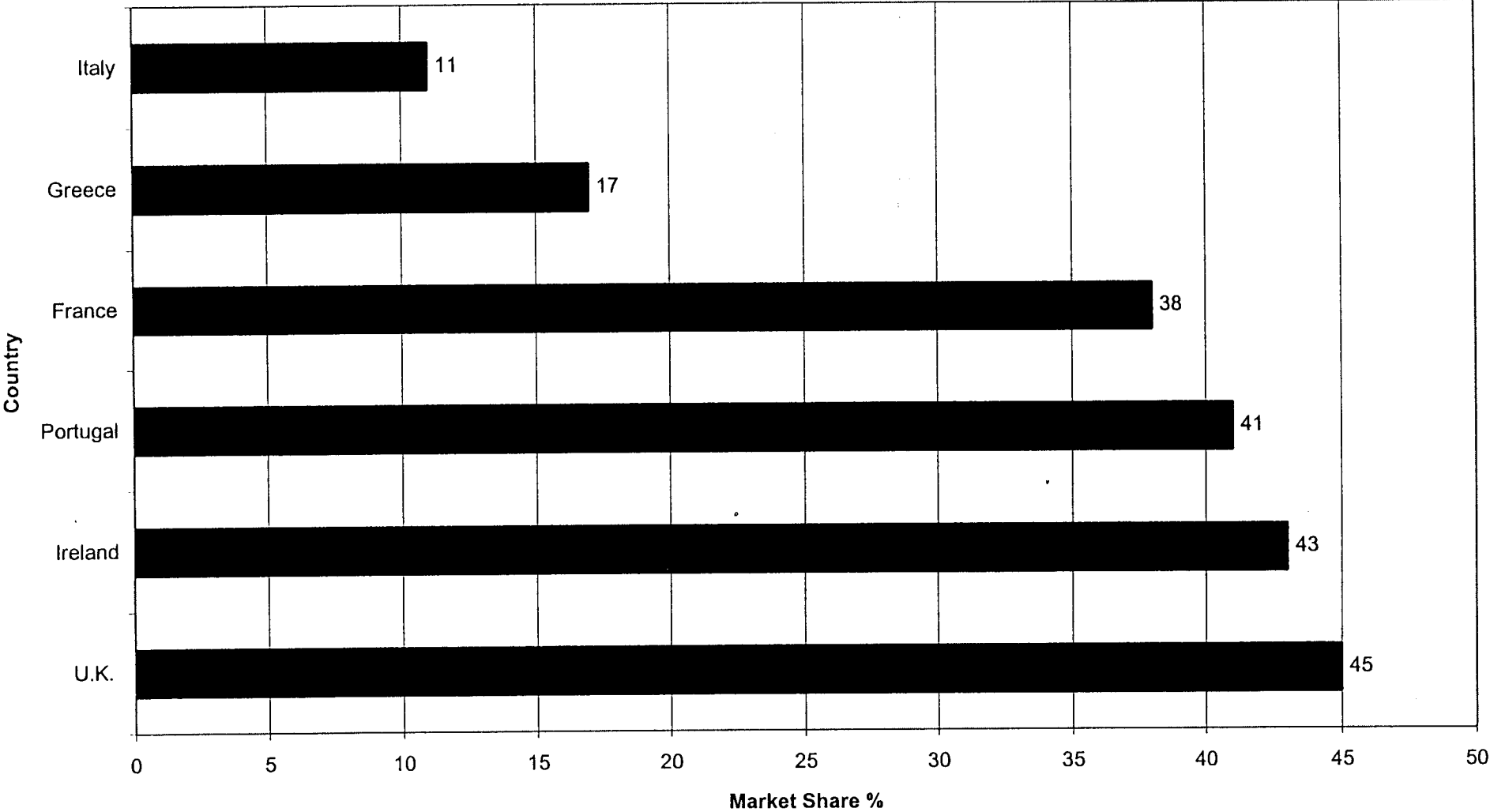


Top 3 Grocery Retailers
80%

Grocery Retail Trade for the Top 5 Retailers in Asian Economies 1998

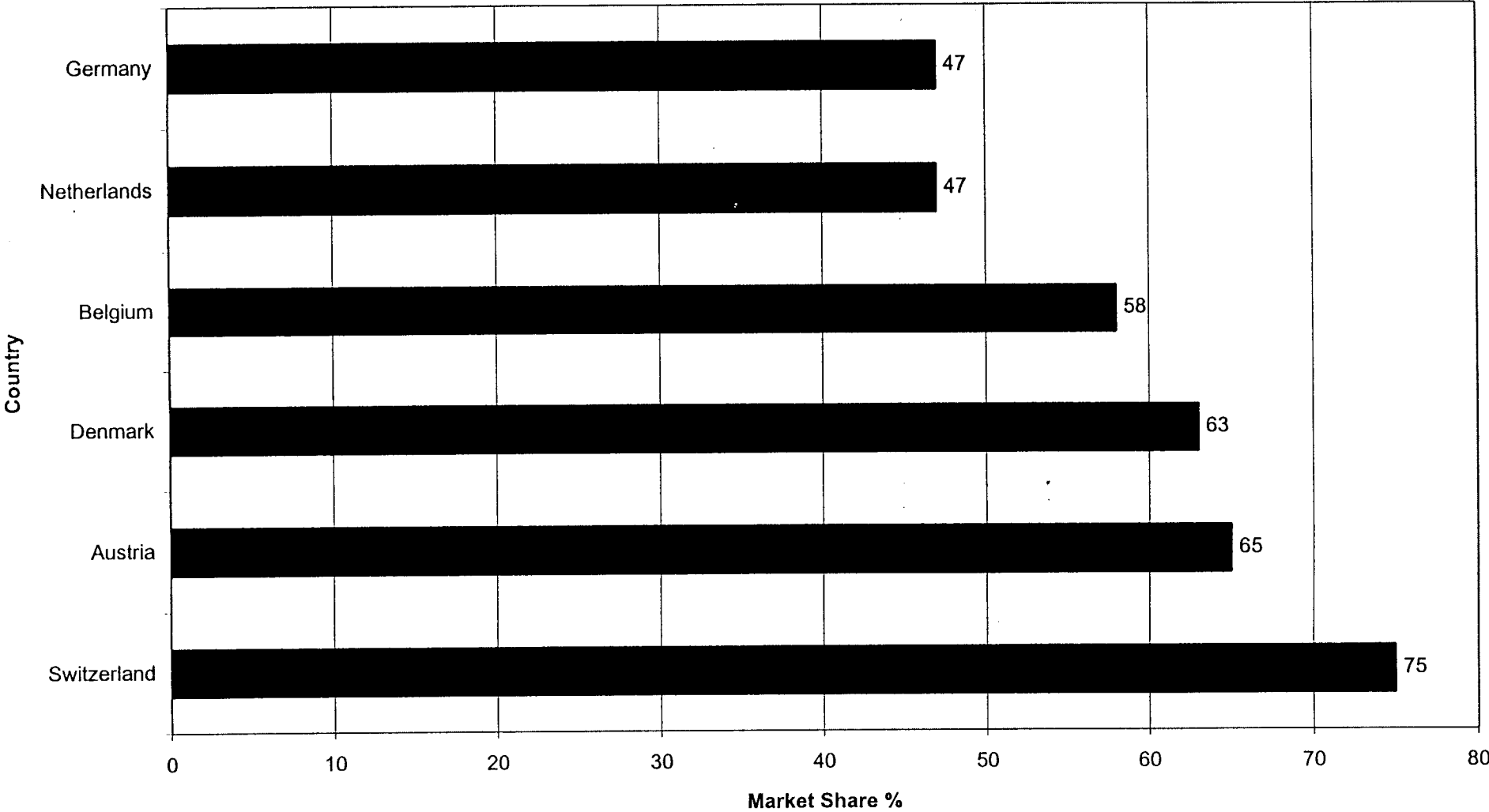


Grocery Retail Trade for Top 3 Retailers in Europe 1998



Source: AC Nielsen 1998

Grocery Retail Trade for Top 3 Retailers in Europe (cont) 1998



Source: AC Nielsen 1998

CHEQUE BOOK LOSSES* - NATIONAL REGISTER

(Since 1.1.95)

STATE/ MTH/YEAR	STORE LOCATION	ANNUAL WAREHOUSE PURCHASES \$M	ANNUAL STORE SALES \$M	RESULT
NSW/ACT				
2/95	Payless Bowral	3.00	6.00	Franklins
3/96	Cannons (13 stores)	65.00 (e)	150.00 (e)	Woolworths
5/96	Tuckerbag Belrose	4.80	9.00	Franklins
6/96	Foodtown Narromine	1.00	2.10	Bi-Lo
2/97	Supa Barn Kippax	2.35	4.55	Woolworths
11/97	Payless Illawong	4.40	8.30	Coles
VICTORIA				
2/96	Tuckerbag Ocean Grove	7.50	15.00	Coles
5/96	Festival IGA Lakes Entrance	6.80	13.60	Safeway
	Festival IGA South Yarra	3.20	6.40	Closed
6/96	Tuckerbag Bendigo	8.00	16.00	Bi-Lo
8/96	Festival IGA Swan Hill	5.20	10.40	Bi-Lo
3/97	Tuckerbag Yarra Junction	10.00	20.00	Safeway
2/98	Festival IGA Healesville	7.55	15.95	Coles
3/98	FoodWorks Yarrawonga	9.00	20.00	Franklins
3/98	FoodWorks Corowa	3.10	6.20	Franklins
7/98	FoodWorks Lara	4.10	8.20	Safeway
7/98	FoodWorks Drysdale	4.25	8.50	Safeway
7/98	FoodWorks Patterson Lakes	7.50	15.00	Safeway
7/98	Festival IGA Benalla	7.50(e)	13.00(e)	Bi-Lo
QUEENSLAND				
3/95	Cox Bros Coffs Harbour	15.00	30.00	Woolworths
9/95	Denhams Cannonvale)			
10/95	SPAR Yeppoon)			
11/95	Q-Superstore)	37.50	75.00	Bi-Lo
	- Woodridge)			
	- Mermaid Waters)			
2/96	Pick n Pay Aspley	12.20	90.00 (e)	Coles
1/98	Festival IGA Cloncurry	5.00	10.00	Woolworths
TBC	Festival IGA Proserpine	4.50(e)	9.00	Franklins
TBC	Progressive Victoria Point	6.00(e)	12.00	Franklins
7/98	Festival IGA Mossman	5.00(e)	10.00(e)	Woolworths
S.A./N.T.				
10/96	Rite Price Darwin	2.45	4.90	Woolworths
4/97	Foodland Stirling	8.05	16.10	Woolworths
W.A.				
1/96	Supa Valu Kalgoorlie	2.80	7.00	Coles
8/96	Supa Valu Mundaring	6.80	17.00	Coles
9/96	Newmart (6 stores)	29.90	93.55	Coles
2/97	Farmer Jacks - Beechboro	8.30	20.30	Coles
3/98	Charlie Carters (15 stores)	30.25	75.65	Coles
TAS				
	Nil since 1.1.95			
AUSTRALIA	67 Stores	338.0	819.70	

* Independent retail stores purchased by the major chains

N.B.

For 1997 total supermarket sales were \$36,099 million (ABS) so the store losses above represent around 2.3% of the total market.

FOR FURTHER CONTACT

Alan McKenzie,
National Spokesman
PO Box 6426
Blacktown NSW 2148
Ph: (02) 9208 1560
Fax: (02) 9621 7160
Email: narga@tassie.net.au

or NARGA Research and
Public Relations
81 Salamanca Place
Hobart TAS 7000
Ph: (03) 6223 3333
Fax: (03) 6223 2299
Email: gba@tassie.net.au

State Co-ordinators

State	Name	Contact
NSW	Graham Parnell, Chief Executive Officer Food Retailers Association of New South Wales 263 Wardell Road, Dulwich Hill 2203	Ph: (02) 95589036 Fax: (02) 9559 4471
VIC	Alan Jones, Chief Executive Officer Master Grocers Association of Victoria 339 Whitehorse Road, Balwin Victoria 3103	Ph: (03)98884479 Fax:(03)98302440
	Andrew Baker, Executive Director The Retail Confectionery & Mixed Business Association Inc. Unit 9, 14-26 Audsley Street, Clayton South, VIC	Ph:(03)95626677 Fax:(03)95626611
QLD	Ian Baldock, Chief Executive Queensland Retail Traders and Shopkeepers Association PO Box 105, Kelvin Grove Business Centre, Kelvin Grove, Qld 4059	Ph:(07) 33526088 Fax:(07)33560425
	John Berry, Managing Director United Retailers Association Private Bag 38, Archerfield DC Q 4108 Qld.	Ph:(07)33731201 Fax:(07)38488932
SA	John Brownsea, Chief Executive Small Retailers Association of S.A. PO Box 311 Hindmarsh S.A. 5007	Ph:(08) 83401722 Fax:(08)83401007
WA	Lee Boyd, Marketing Manager Foodland Associated Limited 218 Bannister Road, Canning Vale WA 6155	Ph:(08) 93116000 Fax:93116767
TAS	Sam Richardson, General Manager Tasmanian Independent Wholesalers Locked bag 4, Trotters lane, Prospect Tasmania 7250	Ph:(03) 63445753 Fax:(03)63446391
	John van der Woude, President Retail Traders Association of Tasmania 81 Salamanca Place, Hobart Tasmania 7000	Ph:(03)62241097 Fax:(03)62240601