Report on	Volume A:
Government	Approach to
Services	performance
2014	reporting
	Steering Committee for the Review of Government Service Provision

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ISSN 1328 181X ISBN 978-1-74037-469-9 (Volume A) ISBN 978-1-74037-476-7 (set)

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### An appropriate citation for this paper is:

- SCRGSP (Steering Committee for the Review of Government Service Provision) 2014, Report on Government Services 2014, Productivity Commission, Canberra.
- SCRGSP (Steering Committee for the Review of Government Service Provision) 2014, *Report on Government Services 2014*, vol. A, *Approach to performance reporting*, Productivity Commission, Canberra.

# Foreword

It gives me great pleasure, as one of my tasks as the newly appointed Chairman of the Productivity Commission, to write this foreword on behalf of the Steering Committee for the Review of Government Service Provision, which I have chaired over the past year.

The Report on Government Services was commissioned in 1993 by Heads of Government (now COAG), to help drive improvements to government services. This is the nineteenth report in the series. The previous 15 reports were overseen by Gary Banks. Over those years, the Report grew in scope and content, becoming a comprehensive repository of comparative information on the equity, effectiveness, efficiency and outcomes of a wide range of services.

Improving government services is important to us all: everyone relies on these services at different stages and the services are particularly important for disadvantaged members of our society. Improving government services is also important economically: governments spent over \$184 billion on the services covered by this Report, representing about 68.6 per cent of general government final consumption expenditure in 2012-13 — equivalent to around 12.1 per cent of Australia's gross domestic product.

In a break from previous practice, the Report is being released in electronic form only. To improve accessibility, the Report is being released in seven separate volumes across four days. All information previously included in the Report is available in the new format.

On behalf of the Steering Committee, I would like to thank the members of the twelve working groups that provide advice and input for this Report, and the statistical bodies that provide invaluable technical advice and assistance. I would also like to thank the Review Secretariat within the Productivity Commission, which supports the Steering Committee and working groups, and produces the Report.

Peter Harris Chairman

January 2014

## Contents

This Report is in seven volumes: Volume A contains Part A (Approach to performance reporting and Statistical context), Volume B contains Part B (Child care, education and training), Volume C contains Part C (Justice), Volume D contains Part D (Emergency management), Volume E contains Part E (Health), Volume F contains Part F (Community Services) and Volume G contains Part G (Housing and Homelessness).

Foreword	iii
Contents	V
Steering Committee	xiv
Acronyms and abbreviations	xvi
Glossary	xxxiii
Terms of reference	xxxvi

### Volume A

<b>VOLUME A APPROACH TO</b>	PERFORMANCE REPORTING
-----------------------------	-----------------------

1	Approach to performance reporting	1.1
	1.1 Aims of the Review and this Report	1.1
	1.2 The role of government in delivering services	1.3
	1.3 Reasons for measuring comparative performance	1.4
	1.4 Scope	1.5
	1.5 Approach	1.10
	1.6 Using the data in RoGS	1.22
	1.7 Developments in reporting	1.24
	1.8 Key data issues	1.24
	1.9 'Cross-cutting' issues	1.33
	1.10 Related Review performance measurement reporting	1.34

CONTENTS

	1.11 References	1.35
2	Statistical context	2.1
	2.1 Introduction	2.1
	2.2 Population	2.2
	2.3 Family and household	2.7
	2.4 Income, education and employment	2.10
	2.5 General economic indicators	2.14
	2.6 Statistical concepts	2.15
	2.7 List of attachment tables	2.35
	2.8 References	2.37

## Volume B

B	Child care, education and training sector overview	<b>B.</b> 1
	B.1 Introduction	B.1
	B.2 Sector performance indicator framework	B.20
	B.3 Cross-cutting and interface issues	B.59
	B.4 Future directions	B.61
	B.5 List of attachment tables	B.61
	B.6 References	B.63
3	Early childhood education and care	3.1
	3.1 Profile of early childhood education and care	3.2
	3.2 Framework of performance indicators	3.14
	3.3 Key performance indicator results	3.16
	3.4 Future directions in performance reporting	3.77
	3.5 Jurisdictions' comments	3.78
	3.6 Definitions of key terms	3.88
	3.7 List of attachment tables	3.93
	3.8 References	3.99

4	Sch	ool education	4.1
	4.1	Profile of school education	4.2
	4.2	Framework of performance indicators	4.14
	4.3	Key performance indicator results	4.17
	4.4	Future directions in performance reporting	4.94
	4.5	Jurisdictions' comments	4.95
	4.6	Definitions of key terms	4.105
	4.7	List of attachment tables	4.108
	4.8	References	4.115
5	Voc	ational education and training	5.1
	5.1	Profile of vocational education and training	5.2
	5.2	Framework of performance indicators	5.13
	5.3	Key performance indicator results	5.16
	5.4	Future directions in performance reporting	5.82
	5.5	Jurisdictions' comments	5.83
	5.6	Definitions of key terms	5.93
	5.7	List of attachment tables	5.98
	5.8	References	5.103

## Volume C

<b>VOLUME C JUSTICE</b>			
С	Justice sector overview	C.1	
	C.1 Introduction	C.1	
	C.2 Sector performance indicator framework	C.14	
	C.3 Cross-cutting and interface issues	C.44	
	C.4 Future directions in performance reporting	C.44	
	C.5 List of attachment tables	C.45	
	C.6 References	C.46	
6	Police services	6.1	
	6.1 Profile of police services	6.2	

	6.2	Framework of performance indicators	6.7
	6.3	Indicators relevant to all police services	6.10
	6.4	Community safety	6.22
	6.5	Crime	6.29
	6.6	Road safety	6.46
	6.7	Judicial services	6.53
	6.8	Future directions in performance reporting	6.60
	6.9	Jurisdictions' comments	6.61
	6.10	) Definitions of key terms	6.70
	6.11	List of attachment tables	6.75
	6.12	2 References	6.77
7	Cou	ırts	7.1
	7.1	Profile of court services	7.1
	7.2	Framework of performance indicators	7.22
	7.3	Key performance indicator results	7.24
	7.4	Future directions in performance reporting	7.63
	7.5	Jurisdictions' comments	7.64
	7.6	Definitions of key terms	7.73
	7.7	List of attachment tables	7.76
	7.8	References	7.77
8	Cor	rective services	8.1
	8.1	Profile of corrective services	8.3
	8.2	Framework of performance indicators	8.9
	8.3	Key performance indicator results	8.11
	8.4	Future directions in performance reporting	8.26
	8.5	Jurisdictions' comments	8.31
	8.6	Definitions of key terms and indicators	8.41
	8.7	List of attachment tables	8.47
	8.8	References	8.49

	Volume D	
VO	LUME D EMERGENCY MANAGEMENT	
D	Emergency management sector overview	<b>D.1</b>
	D.1 Introduction	D.1
	D.2 Sector performance indicator framework	D.13
	D.3 Cross-cutting and interface issues	D.27
	D.4 Future directions in performance reporting	D.28
	D.5 List of attachment tables	D.29
	D.6 References	D.29
9	Fire and ambulance services	9.1
	9.1 Profile of emergency services for fire events	9.2
	9.2 Framework of performance indicators for fire events	9.5
	9.3 Key performance indicator results for fire events	9.7
	9.4 Profile of emergency services for ambulance events	9.39
	9.5 Framework of performance indicators for ambulance events	9.44
	9.6 Key performance indicator results for ambulance events	9.47
	9.7 Future directions in performance reporting	9.70
	9.8 Jurisdictions' comments	9.72
	9.9 Definitions of key terms	9.81
	9.10 List of attachment tables	9.82
	9.11 References	9.84

### Volume E

**VOLUME E HEALTH** 

# EHealth sector overviewE.1E.1IntroductionE.1E.2Sector performance indicator frameworkE.10E.3Cross cutting and interface issuesE.59E.4Future directions in performance reportingE.60E.5Jurisdictions' commentsE.60

	E.6 List of attachment tables	E.70
	E.7 References	E.72
10	Public hospitals	10.1
	10.1 Profile of public hospitals	10.2
	10.2 Framework of performance indicators for public hospitals	10.14
	10.3 Key performance indicator results for public hospitals	10.15
	10.4 Profile of maternity services	10.60
	10.5 Framework of performance indicators for maternity services	10.62
	10.6 Key performance indicator results for maternity services	10.63
	10.7 Future directions in performance reporting	10.83
	10.8 Definitions of key terms	10.85
	10.9 List of attachment tables	10.90
	10.10 References	10.95
11	Primary and community health	11.1
	11.1 Profile of primary and community health	11.3
	11.2 Framework of performance indicators	11.17
	11.3 Key performance indicator results	11.20
	11.4 Future directions in performance reporting	11.100
	11.5 Definitions of key terms	11.102
	11.6 List of attachment tables	11.106
	11.7 References	11.110
12	Mental health management	12.1
	12.1 Framework for measuring health management performance	12.2
	12.2 Profile of mental health management	12.3
	12.3 Framework of performance indicators for mental health management	12.18
	12.4 Key performance indicators for mental health management	12.23
	12.5 Future directions in performance reporting	12.69
	12.6 Definitions of key terms	12.70
	12.7 List of attachment tables	12.76
	12.8 References	12.79

	Volume F	
VO	DLUME F COMMUNITY SERVICES	
F	Community services sector overview	F.1
	F.1 Introduction	F.1
	F.2 Sector performance indicator framework	F.13
	F.3 Cross-cutting and interface issues	F.39
	F.4 Future directions in performance reporting	F.44
	F.5 List of attachment tables	F.44
	F.6 References	F.45
13	Aged care services	13.1
	13.1 Profile of aged care services	13.2
	13.2 Framework of performance indicators	13.23
	13.3 Key performance indicator results	13.25
	13.4 Future directions in performance reporting	13.72
	13.5 Jurisdictions' comments	13.74
	13.6 Definitions of key terms	13.84
	13.7 List of attachment tables	13.87
	13.8 References	13.91
14	Services for people with disability	14.1
	14.1 Profile of disability services	14.3
	14.2 Framework of performance indicators	14.20
	14.3 Key performance indicator results	14.24
	14.4 Future directions in performance reporting	14.82
	14.5 Jurisdictions' comments	14.84
	14.6 Service user data quality and other issues	14.94
	14.7 Definitions of key terms	14.99
	14.8 List of attachment tables	14.107
	14.9 References	14.114
15	Child protection services	15.1
	15.1 Profile of child protection services	15.3

	15.2 Framework of performance indicators for child protection services	15.18
	15.3 Key child protection services performance indicator results	15.22
	15.4 Future directions in child protection and out-of-home care services performance reporting	15.63
	15.5 Jurisdictions' comments	15.64
	15.6 Definitions of key terms	15.73
	15.7 List of attachment tables	15.78
	15.8 References	15.81
16	Youth justice services	16.1
	16.1 Profile of youth justice services	16.2
	16.2 Framework of performance indicators for youth justice services	16.11
	16.3 Key performance indicator results for youth justice services	16.14
	16.4 Future directions in youth justice performance reporting	16.47
	16.5 Jurisdictions' comments	16.46
	16.6 Definitions of key terms	16.55
	16.7 List of attachment tables	16.55
	16.8 References	16.57

## Volume G

## **VOLUME G HOUSING AND HOMELESSNESS**

G	Housing and homelessness services sector overview	G.1
	G.1 Introduction	G.1
	G.2 Sector performance indicator framework	G.10
	G.3 Cross-cutting and interface issues	G.28
	G.4 Future directions in performance reporting	G.29
	G.5 List of attachment tables	G.30
	G.6 Definitions of key terms	G.32
	G.7 Appendix – Private housing market contextual information	G.34
	G.8 References	G.37

17	Housing	17.1
	17.1 Profile of housing assistance	17.5
	17.2 Framework of performance indicators	17.13
	17.3 Key performance indicator results	17.15
	17.4 Future directions in performance reporting	17.50
	17.5 Jurisdictions' comments	17.50
	17.6 Definitions of key terms	17.60
	17.7 List of attachment tables	17.63
	17.8 References	17.66
18	Homelessness services	18.1
	18.1 Profile of homelessness services	18.4
	18.2 Framework of performance indicators for government funded specialist homelessness services	18.8
	18.3 Key performance indicator results for government funded specialist homelessness services	18.10
	18.4 Future directions in homelessness services performance reporting	18.44
	18.5 Jurisdictions' comments	18.44
	18.6 Definitions of key terms	18.54
	18.8 List of attachment tables	18.58
	18.8 References	18.60

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This Report was produced under the direction of the Steering Committee for the Review of Government Service Provision (SCRGSP). The Steering Committee comprises the following current members:

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# Acronyms and abbreviations

## Abbreviations

AACR	Australasian Association of Cancer Registries
AAGR	average annual growth rates
AAT	Administrative Appeals Tribunal
AATSIHS	Australian Aboriginal and Torres Strait Islander Health Survey
ABS	Australian Bureau of Statistics
ACAP	Aged Care Assessment Program
ACAT	aged care assessment team
ACARA	Australian Curriculum and Assessment Reporting Authority
ACE	adult community education
ACECQA	Australian Children's Education and Care Quality Authority
ACER	Australian Council for Educational Research
ACFI	aged care funding instrument
ACHS	Australian Council on Healthcare Standards
ACIR	Australian Childhood Immunisation Register
ACOSS	Australian Council of Social Services
ACSAA	Aged Care Standards and Accreditation Agency
ACSES	The Australian Council of State Emergency Services

xvi ACRONYMS AND ABBREVIATIONS

ACSQHC	Australian Commission for Safety and Quality in Health Care
ACT	Australian Capital Territory
ADL	activities of daily living
ADR	Alternative Dispute Resolution
AEDI	Australian Early Development Index
AFAC	Australasian Fire and Emergency Services Authorities Council
AFP	Australian Federal Police
AGCCC	Australian Government Census of Child Care Services
AGCCPS	Australian Government Child Care Provider Survey
AGPAL	Australian General Practice Accreditation Limited
AGSRC	Average Government School Recurrent Costs
AHMAC	Australian Health Ministers' Advisory Council
AHMC	Australian Health Ministers' Conference
AHS	Australian Health Survey
AHV	Aboriginal Housing Victoria
AIC	Australian Institute of Criminology
AICTEC	Australian Information and Communications Technology Education Committee
AIFS	Australian Institute of Family Studies
AIHW	Australian Institute of Health and Welfare
AIJA	Australian Institute of Judicial Administration
AIPAR	Australian Institute for Population Ageing Research
AJJA	Australasian Juvenile Justice Administrators

ALLS	Adult Literacy and Life Skills
ANZEMC	Australia-New Zealand Emergency Management Committee
ANZPAA	Australia and New Zealand Police Advisory Agency
ANZSCO	Australian and New Zealand Standard Classification of Occupations
ANZSIC	Australian and New Zealand Standard Industrial Classification
AODTS-NMDS	Alcohol and Other Drug Treatment Services National Minimum Data Set
AQF	Australian Qualifications Framework
AQFC	Australian Qualifications Framework Council
AR-DRG v 5.1	Australian refined diagnosis related group, version 5.1
AR-DRGs	Australian refined diagnosis related groups
ARHP	Aboriginal Rental Housing Program
ARIA	Accessibility and Remoteness Index for Australia
ARO	Authorised Review Officer
ASCED	Australian Standard Classification of Education
ASGC	Australian Standard Geographical Classification
ASGS	Australian Statistical Geography Standard
ASM	Active Service Model
ASO	ambulance service organisation
ASOC	Australian Standard Offence Classification
ASR	Age-standardised rate
ASSNP	core activity need for assistance
ASQA	Australian Skills Quality Authority
xviii ACRONYMS AND	

xviii ACRONYMS AND ABBREVIATIONS

ATC	Australian Transport Commission
-	Australian Transport Commission
Aust	Australia
AVETMISS	Australian Vocational Education and Training Management Information Statistical Standard
BBF	Building a Better Future
BEACH	Bettering the Evaluation and Care of Health
BMI	Body Mass Index
CAA	Council of Ambulance Authorities
САСР	Community Aged Care Package
CAD	computer aided dispatch
CAEPR	Centre for Aboriginal Economic Policy Research
CALD	culturally and linguistically diverse
CAP	conditional adjustment payment
CAP	Crisis Accommodation Program
Cat. no.	Catalogue number
CAWG	Court Administration Working Group
ССВ	Child Care Benefit
CCET	Child care, education and training
CCMS	Child Care Management System
CCR	Child Care Rebate
CCTR	Child Care Tax Rebate
CDC	Community Directed Care
CDC	consumer directed care
CD-ROM	Compact Disc Read Only Memory

CDSMAC	Community and Disability Services Ministers' Advisory Council		
CEaCS	Childhood Education and Care Survey		
CFA	Country Fire Authority		
CFCs	Child and Family Centres		
CGC	Commonwealth Grants Commission		
CGRIS	Coordinator-General for Remote Indigenous Services		
CHDSMC	Community, Housing and Disability Services Ministers' Conference		
CHIP	Community Housing and Infrastructure Program		
CHOS	Canadian National Occupancy Standard		
CI	confidence interval		
CIS	Complaints Investigation Scheme		
СМНС	Community Mental Health Care		
COAG	Council of Australian Governments		
CPG	Court Practitioners Group		
СРІ	Consumer Price Index		
CRA	Commonwealth Rent Assistance		
CRC	COAG Reform Council		
CR	Crude rate		
CRS	Commonwealth Rehabilitation Services		
CRS	Complaints Resolution Scheme		
CRYPAR	Coordinated Response to Young People at Risk		
CSASAW	Commonwealth-State Agreement for Skilling Australia's Workforce		

CSHA	Commonwealth State Housing Agreement
CSMAC	Community Services Ministers' Advisory Council
CSTDA	Commonwealth State/Territory Disability Agreement
CURF	confidentialised unit record file
DDHCS	Department of Disability, Housing and Community Services
DEEWR	Department of Education, Employment and Workplace Relations
DET	Department of Education (NSW)
DHAC	Department of Health and Aged Care
DHS	Department of Human Services
DHSH	Department of Human Services and Health
DIISRTE	Department of Industry, Innovation, Science, Research and Tertiary Education
DiRCS	Differences in Recorded Crime Statistics
DoCS	Department of Community Services (NSW)
DoHA	Department of Health and Ageing
DPEM	Department of Police and Emergency Management (Tas)
DPIE	Department of Primary Industries and Energy
DQI	data quality information
DSE	Department of Sustainability and Environment
DSS	Department of Social Services
DVA	Department of Veterans' Affairs
EACH	Extended Aged Care at Home
EACH-D	EACH Dementia

ECEC	Early Childhood Education and Care	
ECEC NMDS	Early Childhood Education and Care National Minimum Data Set	
EMA	Emergency Management Australia	
EMS	emergency medical service	
ERP	estimated resident population	
ESO	emergency services organisation	
FaCS	Department of Family and Community Services	
FaHCSIA	Department of Families, Housing, Community Services and Indigenous Affairs	
FDC	family day care	
FFR	Federal Financial Relations	
FLAG	Flexible Learning Advisory Group	
FSO	fire services organisation	
FTE	full time equivalent	
FWE	full time workload equivalent	
FYA	Foundation for Young Australians	
GDP	gross domestic product	
GFS	Government Finance Statistics	
GGFCE	General Government Final Consumption Expenditure	
GP	general practitioner	
GPII	General Practice Immunisation Incentives Scheme	
GSAIG	Green Skills Agreement Implementation Group	
GSP	gross state product	
GSS	General Social Survey	

xxii ACRONYMS AND ABBREVIATIONS

GST	goods and services tax
HACC	Home and Community Care
HAF	Housing Affordability Fund
HDSC	Health Data Standards Committee
HECS	Higher Education Contribution Scheme
HELP	Higher Education Loan Program
HHWR	Hospitals and Health Workforce Reform
HILDA	Household Income and Labour Dynamic Australia
HIP	Home Independence Project
HMAC	Housing Ministers' Advisory Council
HOIST	New South Wales Population Health Survey 2007
HoTS	Heads of Treasuries
HREOC	Human Rights and Equal Opportunity Commission
HRSCEET	House of Representatives Standing Committee on Employment, Education and Training
ICD	International Classification of Diseases
ICD-10-AM	Australian modification of the International Standard Classification of Diseases and Related Health Problems, version 10
ICH	Indigenous community housing
ICHO	Indigenous Community Housing Organisation
ICT	information and communication technologies
IER	Indigenous Expenditure Report
IGA	Intergovernmental Agreement
IMR	Infant mortality rate

IPD	Implicit Price Deflator
IRG	Independent Reference Group
IRSD	Index of Relative Socio-economic Disadvantage
ISO	International Organisation for Standardisation
ISS	Inclusion Support Subsidy
JCIE	Joint Committee on International Education
JJ NMDS	Juvenile Justice National Minimum Data Set
JJ RIG	Juvenile Justice Research and Information Group
K10	Kessler Psychological Distress Scale
KPIs	key performance indicators
LBOTE	Language background other than English
LCL	lower confidence limit
LDC	long day care
LFS	Labour Force Survey
LGCSA	Local Government Community Services Association of Australia
LMO	local medical officer
LOTE	Language other than English
LSOP	Long Stay Older Patients
LSAC	Longitudinal Study of Australian Children
LSAY	Longitudinal Surveys of Australian Youth
MBI	Modified Barthel Index
MBS	Medicare Benefits Schedule
MCATSIA	Ministerial Council on Aboriginal and Torres Strait Islander Affairs

**xxiv** ACRONYMS AND ABBREVIATIONS

MCEECDYA	Ministerial Council for Education, Early Childhood Development and Youth Affairs
MCEETYA	Ministerial Council on Education, Employment, Training and Youth Affairs
MCFFR	Ministerial Council on Federal Financial Relations
MCTEE	Ministerial Council of Tertiary Education and Employment
MFS	Metropolitan Fire Service
MHE	Mental Health Establishments
MHS	mental health services
MPS	multi-purpose services
NA	National Agreement
na	not available
NAHA	National Affordable Housing Agreement
NAP	National Assessment Program
NAPLAN	National Assessment Program — Literacy and Numeracy
NASWD	National Agreement for Skills and Workforce Development
NATESE	National Advisory for Tertiary Education, Skills and Employment
NMVTRC	National Motor Vehicle Theft Reduction Council
NATSISS	National Aboriginal and Torres Strait Islander Social Survey
NCAG	National Corrections Advisory Group
NCCH	National Centre for Classification in Health

NCIRS	National Centre for Immunisation Research and Surveillance of Vaccine Preventable Diseases
NCJSF	National Criminal Justice Statistical Framework
NCPASS	National Child Protection and Support Services data working group
NCSIMG	National Community Services Information Management Group
NCVER	National Centre for Vocational Education Research
NDA	National Disability Agreement
NDIS	National Disability Insurance Scheme
NEA	National Education Agreement
NEAT	Department of Natural Resources Environment and the Arts
NESB	non-English speaking background
NGOs	non-government organisations
NHA	National Healthcare Agreement
NHMP	National Homicide Monitoring Program
NHMRC	National Health and Medical Research Council
NHPAC	National Health Priority Action Council
NHPC	National Health Performance Committee
NHS	National Health Survey
NIA ECEC	National Information Agreement on Early Childhood Education and Care
NIDP	National Information Development Plan
NIHEC	National Indigenous Health Equality Council
NIRA	National Indigenous Reform Agreement

XXVI ACRONYMS AND ABBREVIATIONS

NISC	National Industry Skills Committee
NMDS	national minimum data set
NMHS	National Mental Health Strategy
NMS	National Minimum Standard
NNDSS	National Notifiable Diseases Surveillance System
no.	number
NOOSR	National Office of Overseas Skills Recognition
NP	National Partnership
np	not published
NPAs	National Partnership Agreements
NPC	National Preschool Census
NP ECE Education	National Partnership Agreement on Early Childhood
NPMC	Navigation Projects Management Committee
NQA ITS	National Quality Agenda IT System
NQF	National Quality Framework
NQS	National Quality Standard
NRCP	National Respite for Carers Program
NRF	National Reporting Framework
NRSS	National Road Safety Strategy
NSCSP	National Survey of Community Satisfaction with Policing
NSOC	National Senior Officials Committee
NSSC	National Schools Statistics Collection
NSSC	National Skills Standards Council

NSMHS	National Standards for Mental Health Services	
NSW RFS	New South Wales Rural Fire Service	
NSW	New South Wales	
NSWFB	New South Wales Fire Brigade	
NT	Northern Territory	
NTCE	Northern Territory Certificate of Education	
NTES	National Territory Emergency Services	
NVEAC	National VET Equity Advisory Council	
NYPR	National Youth Participation Requirement	
OCYFS	Office for Children, Youth and Family Support (ACT)	
OECD	Organisation for Economic Co-operation and Development	
OID	Overcoming Indigenous Disadvantage	
OMP	other medical practitioner	
OSHC	outside school hours care	
OSR	Online services report	
PBS	Pharmaceutical Benefits Scheme	
PC	Productivity Commission	
PDF	Portable Document Format	
PDWG	Performance and Data Working Group	
PEP	Personal Enablement Program	
PES	Post Enumeration Survey	
PhARIA	Pharmacy Access/Remoteness Index of Australia	
PIF	performance indicator framework	

**xxviii** ACRONYMS AND ABBREVIATIONS

PIP	Practice Incentives Program
PIRLS	Progress in International Reading Literacy Study
PISA	Programme for International Student Assessment
РКІ	Public Key Infrastructure
PSM	ABS Population Survey Monitor
PWI	personal wellbeing index
QE	Qualification Equivalents
QFRS	Queensland Fire and Rescue Service
QIAS	Quality Improvement and Accreditation System
Qld	Queensland
QMF	Quality Management Framework
RACGP	Royal Australian College of General Practitioners
RAV	Rural Ambulance Victoria
RCS	resident classification scale
RFDS	Royal Flying Doctor Service
RISS	Remote and Indigenous Service Support
RoGS	Report on Government Services
ROSC	return of spontaneous circulation
RPBS	Repatriation Pharmaceutical Benefits Scheme
RPL	recognition of prior learning
RRMA	Rural, Remote and Metropolitan Areas
RSE	relative standard error
RTO	Registered Training Organisation
S/TES	State/Territory Emergency Service

SA	South Australia
SAAP CAD	SAAP Coordination and Development Committee
SAAP NDCA	SAAP National Data Collection Agency
SAAP	Supported Accommodation Assistance Program
SAAS	SA Ambulance Service
SCCHDS	Standing Council on Community, Housing and Disability Services
SCDC	Strategic Cross Sectoral Data Committee
SCOTESE	Standing Council on Tertiary Education, Skills and Employment
SCRCSSP	Steering Committee for the Review of Commonwealth/State Service Provision
SCRGSP	Steering Committee for the Review of Government Service Provision
SCSEEC	Standing Council for School Education and Early Childhood
SDAC	Survey of Disability, Ageing and Carers
SE	standard error
SEIFA	Socio Economic Indexes for Areas
SEM	standard error of the mean
SES	socioeconomic status
SES	State Emergency Services
SHSC	Specialist Homelessness Services collection
SIQ	standard Indigenous question
SLA	statistical local area
SMHWB	National Survey of Mental Health and Wellbeing

XXX ACRONYMS AND ABBREVIATIONS

SMR	standardised mortality ratios
SOMIH	State-owned and managed Indigenous housing
SPP	specific purpose payment or special purpose payment
SPRC	Social Policy Research Centre
SSAT	Social Security Appeals Tribunal
SWPE	standardised whole patient equivalent
TAC	Training Accreditation Council
TAFE	technical and further education
Tas	Tasmania
TAS	Tasmanian Ambulance Service
ТСР	Transition Care Program
TEQSA	Tertiary Education Quality Standards Agency
TFS	Tasmania Fire Service
TGR	total growth rate
TIMSS	Trends in International Mathematics and Science Study
UCC	user cost of capital
UCL	upper confidence limit
UK	United Kingdom
URTI	upper respiratory tract infection
USAR	Urban Search and Rescue
USA	United States of America
U-Turn	U-Turn diversionary program for young motor vehicle offenders
VCAT	Victorian Civil and Administrative Tribunal

VET	vocational education and training
VF	ventricular fibrillation
VHC	Veterans' Home Care
Vic	Victoria
VRQA	Victorian Registration Quality Authority
VT	ventricular tachycardia
WA	Western Australia
WGIR	Working Group on Indigenous Reform
WHO	World Health Organisation
YAT	Youth Attainment and Transitions
YPIRAC	Younger people in residential aged care

# Glossary

- Access Measures how easily the community can obtain a delivered service (output).
- **Appropriateness** Measures how well services meet client needs and also seeks to identify the extent of any underservicing or overservicing.
- **Constant prices** See 'real dollars'.
- Cost Measures how well inputs (such as employees, cars and computers) are converted into outcomes for individual clients or the community. Cost effectiveness is expressed as a ratio of inputs to outcomes. For example, cost per life year saved is a cost effectiveness indicator reflecting the ratio of expenditure on breast cancer detection and management services (including mammographic screening services, primary care, chemotherapy, surgery and other forms of care) to the number of women's lives that are saved.
- **Current prices** See 'nominal dollars'.
- **Descriptors** Descriptive statistics included in the Report that relate, for example, to the size of the service system, funding arrangements, client mix and the environment within which government services are delivered. These date are provided to highlight and make more transparent the differences among jurisdictions.
- **Effectiveness** Reflects how well the outputs of a service achieve the stated objectives of that service (also see program effectiveness).
- **Efficiency** Reflects how resources (inputs) are used to produce outputs and outcomes, expressed as a ratio of outputs to inputs (technical efficiency), or inputs to outcomes (cost effectiveness). (Also see 'cost effectiveness' and 'technical efficiency'.)

Equity	Measures the gap between service delivery outputs or outcomes for special needs groups and the general population. Equity of access relates to all Australians having adequate access to services, where the term adequate may mean different rates of access for different groups in the community (see chapter 1 for more detail).
Inputs	The resources (including land, labour and capital) used by a service area in providing the service.
Nominal dollars	Refers to financial data expressed 'in the price of the day' and which are not adjusted to remove the effects of inflation. Nominal dollars do not allow for inter-year comparisons because reported changes may reflect changes to financial levels (prices and/or expenditure) and adjustments to maintain purchasing power due to inflation.
Output	The service delivered by a service area, for example, a completed episode of care is an output of a public hospital.
Outcome	The impact of the service on the status of individuals or a

**Outcome** The impact of the service on the status of individuals or a group, and the success of the service area in achieving its objectives. A service provider can influence an outcome but external factors can also apply. A desirable outcome for a school, for example, would be to add to the ability of the students to participate in, and interact with, society throughout their lives. Similarly, a desirable outcome for a hospital would be to improve the health status of an individual receiving a hospital service.

**Process** Refers to the way in which a service is produced or delivered (that is, how inputs are transformed into outputs).

**Program**Reflects how well the outcomes of a service achieve the stated**effectiveness**objectives of that service (also see effectiveness).

**Quality** Reflects the extent to which a service is suited to its purpose and conforms to specifications.

xxxiv GLOSSARY

- **Real dollars** Refers to financial data measured in prices from a constant base year to adjust for the effects of inflation. Real dollars allow the inter-year comparison of financial levels (prices and/or expenditure) by holding the purchasing power constant.
- **Technical** A measure of how well inputs (such as employees, cars and computers) are converted into service outputs (such as hospital separations, education classes or residential aged care places). Technical efficiency reflects the ratio of outputs to inputs. It is affected by the size of operations and by managerial practices. There is scope to improve technical efficiency if there is potential to increase the quantity of outputs produced from given quantities of inputs, or if there is potential to reduce the quantities of inputs used in producing a certain quantity of outputs.
- Unit costs Measures average cost, expressed as the level of inputs per unit of output. This is an indicator of efficiency.

# Terms of Reference

### The Report on Government Services

- 1. The Steering Committee will measure and publish annually data on the equity, efficiency and cost effectiveness of government services through the Report on Government Services (ROGS).
- 2. The ROGS facilitates improved service delivery, efficiency and performance, and accountability to governments and the public by providing a repository of meaningful, balanced, credible, comparative information on the provision of government services, capturing qualitative as well as quantitative change. The Steering Committee will seek to ensure that the performance indicators are administratively simple and cost effective.
- 3. The ROGS should include a robust set of performance indicators, consistent with the principles set out in the Intergovernmental Agreement on Federal Financial Relations; and an emphasis on longitudinal reporting, subject to a program of continual improvement in reporting.
- 4. To encourage improvements in service delivery and effectiveness, ROGS should also highlight improvements and innovation.
- 5. The Steering Committee exercises overall authority within the ROGS reporting process, including determining the coverage of its reporting and the specific performance indicators that will be published, taking into account the scope of National Agreement reporting and avoiding unnecessary data provision burdens for jurisdictions.
- 6. The Steering Committee will implement a program of review and continuous improvement that will allow for changes to the scope of the ROGS over time, including reporting on new service areas and significant service delivery areas that are jurisdiction-specific.
- 7. The Steering Committee will review the ROGS every three years and advise COAG on jurisdictions' compliance with data provision requirements and of potential improvements in data collection. It may also report on other matters, for example, ROGS's scope, relevance and usefulness; and other matters consistent with the Steering Committee's terms of reference and charter of operations.

Outputs and objectives

Steering Committee authority

Reporting to COAG